HARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD.

HSRDC

Minutes of 104th Meeting of the Board of Directors, HSRDC

Day : Tuesday

Date : 12.05.2026

Time : 04:00 P.M.

Venue : Room No. 210, 2nd Floor,
New Hry. Civil Secretariat, Sec-17, Chandigarh.

Time of commencement of Meeting:

12.05.2026 at 04:00 P.M.

Chairman of the Meeting

Sh. Apoorva Kumar Singh, IAS, ACS PW B&R chaired the 104th meeting of the Board of Directors, HSRDC.

Directors present at the Meeting

1. Sh. Apoorva Kumar Singh, IAS	Chairman
2. Sh. Arun Jagga	Managing Director
3. Sh. Sandeep Kumar Goyal	Nominee Director (PWD)
4. Smt. Sheilza Bhatia	Independent Director
5. Sh. Vishal Seth	Independent Director (Through VC)

Invitees present at the Meeting

1. Sh. Surinder Dalal	Superintending Engineer
2. Sh. Munish Malhotra	Deputy General Manager-I
3. Sh. Parnav Garg	Deputy General Manager-II
4. Smt. Savita Goyal	Chartered Accountant

Company Secretary in attendance

FCS. Dolly Gaur

Confirmation of Quorum

After establishing that the requisite quorum was present, the Chairman declared that the meeting is open.

The Minutes of 104th Meeting of the Board of Directors are presented here under:

A.K. Singh, IAS
ACS PWD (B&R)

Agenda Item No.104.01
LEAVE OF ABSENCE

The Board was informed that Sh. Manoj Kumar, IAS (Nominee Director, FD) could not attend the meeting as the appointment orders of Sh. Manoj Kumar, IAS as Nominee Director, FD in place of Smt. Ashima Brar, IAS were received just before the start of this meeting and hence, the Notice and Agenda of 104th meeting of BOD, HSRDC could not be sent to Sh. Manoj Kumar, IAS.

Agenda Item No.104.02
TO TAKE NOTE OF APPOINTMENT OF SH. APOORVA KUMAR SINGH, IAS AS CHAIRMAN, HSRDC IN PLACE OF SH. ANURAG AGARWAL, IAS

The Board took note of it and welcomed Sh. Apoorva Kumar Singh, IAS as new Chairman on the Board of Directors, HSRDC. The following resolutions were also passed to this effect:

*"**RESOLVED THAT** pursuant to order no. 1/37/2026-1SII dated 19.03.2026 issued by Govt. of Haryana, the appointment of Sh. Apoorva Kumar Singh, IAS as ACS PWD (B&R)-cum-Chairman, HSRDC, be and is hereby taken note of and he shall remain Chairman of the Company unless otherwise directed by the Government of Haryana by any other order issued in this regard."*

***RESOLVED FURTHER THAT** the Company Secretary be and is hereby authorized to do all such acts, deeds and things as may be necessary, proper and expedient for the purpose of giving effect to this resolution."*

Agenda Item No.104.03
TO TAKE NOTE OF APPOINTMENT OF SH. ARUN JAGGA AS MANAGING DIRECTOR, HSRDC

The Board took note of it and welcomed Sh. Arun Jagga as new Managing Director, HSRDC in place of Sh. V.S.Malik. The following resolutions were also passed to this effect:

*"**RESOLVED THAT** pursuant to order no. 04/102/2024-2 B&R (E) dated 27.04.2026 issued by Govt. of Haryana, the appointment of Sh. Arun Jagga as Managing Director of HSRDC, be and is hereby taken note of and he shall remain Managing Director of the Company unless otherwise directed by the Government of Haryana by any other order issued in this regard."*

A.K. Singh, IAS
ACS PWD (B&R)

"***RESOLVED FURTHER THAT*** *pursuant to the order referred above, the cessation of Directorship of Sh. V.S.Malik as Managing Director of HSRDC, be and is hereby taken note of.*

RESOLVED FURTHER THAT *the Company Secretary be and is hereby authorized to do all such acts, deeds and things as may be necessary, proper and expedient for the purpose of giving effect to this resolution."*

Vote of Thanks

In the absence of Nominee Director, FD, the meeting was adjourned by the Board to 25.05.2026 at 12:00 p.m.,with a vote of thanks to the Chair and all present.

Date: 14.05.2026 **Place:** Chandigarh	**(Dolly Gaur)** **(Company Secretary, HSRDC)**	**(Arun Jagga)** **(Managing Director, HSRDC)**	**(A.K.Singh, IAS)** **(ACSPWD B&R-cum--Chairman, HSRDC)**

HSRDC

Minutes of Adjourned 104th Meeting of the Board of Directors, HSRDC

Day : Wednesday
Date : 10.06.2026
Time : 12:00 P.M.
Venue : Room No. 211, 2nd Floor,
New Hry. Civil Secretariat, Sec-17, Chandigarh.

Time of commencement of Meeting: 10.06.2026 at12:20P.M.

Chairman of the Meeting

Sh. A.K. Singh, IAS, ACSPW B&R chaired the Adjourned 104th meeting of the Board of Directors, HSRDC.

Directors present at the Meeting

1. Sh. A.K.Singh, IAS	Chairman
2. Sh. Arun Jagga	Managing Director
3. Sh. Sandeep Kumar Goyal	Nominee Director (PWD)
4. Smt. Sheilza Bhatia	Independent Director
5. Sh. Vishal Seth	Independent Director

Invitees present at the Meeting

1. Smt. Archana Talwar	Financial Advisor, FD (On behalf of Nominee Director FD)
2. Mohammed Zubair	General Manager, H.O.
3. Sh. Surender Dalal	General Manager, Jind
4. CA. Savita Goyal	Partner-M/s KKMK & Associates

Company Secretary in attendance:

FCS. Dolly Gaur

Confirmation of Quorum

After establishing that the requisite quorum was present, the Chairman declared that the meeting is open.

The Minutes of 104th Meeting of the Board of Directors are presented hereunder:

Agenda Item No.104.01
LEAVE OF ABSENCE

The Board was informed that Sh. Manoj Kumar-I, IAS (Nominee Director, FD) is on leave and has authorized Ms. Archana Talwar, Financial Advisor, FD to attend the meeting on his behalf. All other Directors were present at the meeting.

A.K. Singh, IAS
ACS PWD (B&R)

Agenda Item No. 104.04
TO TAKE NOTE OF CESSATION OF DIRECTORSHIP OF SH. HARDEEP KUMAR MAHOTRA DUE TO UNTIMELY DEMISE

The Board took note of it and passed the following resolutions in this regard:-

*"**RESOLVED THAT** the Board of Directors hereby records with profound sadness the demise of Sh. Hardeep Kumar Mahotra (an Independent Director of the Corporation) on 09.02.2026.*

***FURTHER RESOLVED THAT** the cessation of Sh. Hardeep Kumar Mahotra from the position of the Independent Director of the Corporation and as a member of Audit, CSR and NRC Committees w.e.f. 09.02.2026, be and is hereby taken on record.*

***FURTHER RESOLVED THAT** the Company Secretary be and is hereby authorized to file the necessary forms with the Registrar of Companies to give effect to this resolution."*

Agenda Item No. 104.05
TO CONFIRM THE MINUTES OF 103rd MEETING OF THE BOARD OF DIRECTORS

The Board confirmed the minutes of 103rd meeting of the Board of Directors and passed the following resolution to this effect:-

*"**RESOLVED THAT** the minutes of 103rd meeting of the Board of Directors of the Corporation held on 29.12.2025, be and are hereby approved and confirmed.*

Agenda Item No. 104.06
STATUS OF ONGOING PROJECTS UNDER NCR LOAN SCHEME

The Board took note of the status of ongoing projects under NCR Loan Scheme.

Agenda Item No. 104.07
STATUS OF WORKS SANCTIONED RECENTLY BY NCRPB BUT NOT YET STARTED

The Board took note of the status of works sanctioned recently by NCRPB but not yet started.

Agenda item no. 104.08
STATUS OF ONGOING PROJECTS UNDER HEAD 5054-R&B (PLAN)

The Board took note of the status of ongoing projects under Head 5054-R&B (Plan). The Chairman desired that in future, HSRDC should take only such projects where the site is free from all encumbrances including acquisition of land so that there is no delay in completion of any projects.

A.K. Singh, IAS
ACS PWD (B&R)

Agenda item no. 104.09
STATUS OF ONGOING PROJECTS UNDER DEPOSIT HEAD (BUILDING WORKS)

The Board took note of the ongoing projects under the Deposit Head (Building Works) and directed that reasons for any delays in project completion be properly documented by the Corporation so that suitable justification is available in the event of levy of Commitment Charges by NCRPB.

Agenda Item No. 104.10
STATUS OF ONGOING PROJECT OF CIVIL AVIATION DEPARTMENT UNDER HEAD '5053- CAPITAL OUTLAY ON CIVIL AVIATION'

The Board reviewed the ongoing and delayed projects of Civil Aviation Department and desired that the Client department should be kept informed about the project progress at every stage.

Agenda Item No. 104.11
STATUS OF ARCHAEOLOGY AND HERITAGE WORKS

The Board took note of the ongoing projects of Archaeology and Heritage Works and appreciated that the progress of all the Archaeology Projects is on-time.

The Board further sought clarification regarding the aggregate value of all ongoing projects of the Corporation. Subsequently, the Managing Director submitted the following status of all ongoing projects of the Corporation:-

Head	No. of Projects	Total Length (in Km)	Total Admin. Approval (Rs. In Cr.)	Total Agreement Amount (Rs. In Cr.)	Expenditure (Rs. In Cr.)	Funded By
NCR Works	5	42.398	328.00	174.25	68.91	NCRPB Loan Assistance Scheme
State Head 5054-R&B (Plan)	13	--	452.09	313.36	165.41	State Head 5054 (R&B) Plan
Building Works Medical Education And Research	1	--	937.81 revised against existing A/A 524.23 (Phase-I)	560.43 enhanced to 703.22	530.00	Deposit Head
Civil Aviation Projects	3	--	20.12	9.18	0.03	Head 5053 Capital Outlay on Civil Aviation
Archaeology and Heritage Works	11	--	53.36	39.15	30.10	Deposit Head 8443 Civil Deposit
	Total	**42.398**	**1791.38**	**1239.16**	**794.45**	

A.K. Singh, IAS
ACS PWD (B&R)

Agenda item no. 104.12
EXTENSION OF TERM OF CONTRACT OF STAFF MEMBERS OF HSRDC

The Board approved the extension of the term of contract of Sh. Shiv Singh, CCO (through HARTRON) for a period of one year i.e. 06.05.2026 to 05.05.2027.

Agenda item no. 104.13
TO APPROVE MINUTES OF 25th MEETING OF AUDIT COMMITTEE, HSRDC

The Board confirmed the minutes of 25th Meeting of Audit Committee and passed the following resolution in this regard:

"RESOLVED THAT the minutes of 25th meeting of Audit Committee, HSRDC held on 29.12.2025 and 20.01.2026, be and are hereby approved and confirmed."

Agenda item no. 104.14
TO APPROVE MINUTES OF 5th MEETING OF INTERNAL COMPLAINTS COMMITTEE OF HSRDC FORMED UNDER POSH ACT, 2013

The Board confirmed the minutes of 5th Meeting of Internal Complaints Committee formed under POSH Laws and passed the following resolution in this regard:

*"**RESOLVED THAT** the minutes of 5th meeting of Internal Complaints Committee of HSRDC (formed under POSH Laws) held on 27.03.2026, be and are hereby approved and confirmed."*

Agenda item no. 104.15
REGARDING APPOINTMENT OF EXTERNAL MEMBER OF INTERNAL COMPLAINTS COMMITTEE (ICC) OF HSRDC FORMED UNDER POSH ACT,2013

The Board considered the agenda item and approved the constitution of Internal Complaints Committee (POSH Laws) as follows:

1. Ms. Bharti Kaushik, Manager (DGM-III) - Chairperson
2. Ms. Murti Devi, PA to MD,HSRDC - Internal Member
3. Ms. Rubina Ansari, CCO, HSRDC - Internal Member
4. Ms. Poonam Bhasin, Advocate (on VC only) (Legal Advisor,HSRDC) - External Member (No sitting fees payable)

A.K. Singh, IAS
ACS PWD (B&R)

Agenda item no. 104.16.01
TO PASS RESOLUTION FOR CESSATION OF CHARGE OF CHIEF FINANCIAL OFFICER

The Board took note of it and passed the following resolutions to this effect:

*"**RESOLVED THAT** the cessation of the charge of Chief Financial Officer to Sh. B.D. Mehta w.e.f. 01.01.2026, be and is hereby taken note of.*
***RESOLVED FURTHER THAT** the Company Secretary of the Corporation be and is hereby authorized to do all the acts and deeds as required under Companies Act, 2013 to give effect to the above resolutions ."*

Agenda Item no. 104.16.02
REGARDING APPOINTMENT OF CHIEF FINANCIAL OFFICER AT HSRDC

The Board was informed that Sh. Ravi Mahajan has been appointed as Accounts Officer, HSRDC w.e.f. 14.05.2026 for a period of one year. The Board decided that an additional charge of Chief Financial Officer, HSRDC be assigned to Sh. Ravi Mahajan without any additional remuneration and passed the following resolutions to this effect:

*"**RESOLVED THAT** the additional charge of Chief Financial Officer, HSRDC of the Corporation, be and is hereby assigned to Sh. Ravi Mahajan, Accounts Officer, HSRDC w.e.f. 10.06.2026 without any additional remuneration.*
***RESOLVED FURTHER THAT** the Company Secretary of the Corporation be and is hereby authorized to do all the acts and deeds as required under Companies Act, 2013 to give effect to the above resolutions ."*

Agenda item no. 104.17
TO ACCORD POST-FACTO APPROVAL FOR TRANSFER OF CSR FUNDS OF RS. 18.06 LAKHS TO PM CARES FUND

The Board took note of the agenda item and accorded post-facto approval for transfer of HSRDC CSR Funds of Rs.18.06 lakhs to PM CARES Fund during F.Y. 2025-26.

Agenda item no. 104.18
TO TAKE NOTE OF EXTENSION OF CONTRACT OF M/S ERNST & YOUNG, LLP FOR COMPLETION OF PROJECT RELATED TO SETTING-UP OF TRANSFORMATION OFFICE AT HSRDC

The Board took note of it.

A.K. Singh, IAS
ACS PWD (B&R)

Agenda item no. 104.19

TO TAKE NOTE OF FORM MBP-1 AND DIR-8 RECEIVED FROM DIRECTORS OF HSRDC AND DECLARATION OF INDEPENDENCE RECEIVED FROM INDEPENDENT DIRECTORS OF HSRDC

The Board took note of it and passed the following resolutions for acknowledgement of declarations received from the Directors:-

*"**RESOLVED THAT** pursuant to the provisions of Section 184(1) of the Companies Act, 2013 read with rule 9(1) of The Companies (Meetings of Board And its Powers) Rules,2014, the notices of disclosure of interest or concern in Form MBP-1 received from Directors of the Company and Declaration of Independence received from Independent Directors as placed before the meeting be and are hereby noted and taken on record by the Board."*
***RESOLVED THAT** confirmations in Form DIR-8 under section 164(2) of the Company Act 2013 as submitted by Directors of the Corporation be and are hereby taken on record".*
***FURTHER RESOLVED THAT** Company Secretary, be and is hereby authorized to certify and file Form MGT-14 with Registrar of Companies, Delhi and to do such acts, deeds and things as may be considered necessary and appropriate to give effect to the above resolution."*

Agenda Item No. 104.20

TO CONSIDER & APPROVE THE ENGAGEMENT OF SH. BALWANT RAI AT THE POST OF CIRCLE HEAD DRAFTSMAN AT HSRDC

The Board considered the agenda item and approved the engagement of Sh. Balwant Rai as Circle Head Draftsman at HSRDC on contract basis w.e.f. 01.05.2026 for a period of one year at the Terms and Conditions mentioned in the agenda item.

Agenda Item No. 104.21

ANY OTHER ITEM WITH THE PERMISSION OF CHAIR

Following Supplementary Agenda items were discussed with the permission of the Chair:-

Supplementary Agenda Item No.104.21.01

TO TAKE NOTE OF APPOINTMENT OF SH. MANOJ KUMAR-I, IAS AS NOMINEE DIRECTOR (FD) ON THE BOARD OF DIRECTORS, HSRDC

The Board welcomed the Nominee Director (FD)- Sh. Manoj Kumar-I, IAS to the Board of Directors, HSRDC and passed the following resolutions to this effect:

A.K. Singh, IAS
ACS PWD (B&R)

*"**RESOLVED THAT** pursuant to orders passed by Government of Haryana regarding appointment of Nominee Director (FD), Sh. Manoj Kumar-I, IAS, be and is hereby appointed as Nominee Director (FD) to the Board of Directors, HSRDC w.e.f. 12.05.2026 on the terms and conditions issued by Haryana Govt. in this regard.*

***RESOLVED FURTHER THAT** the Company Secretary be and is hereby authorized to do all such acts, deeds and things as may be necessary, proper and expedient for the purpose of giving effect to this resolution."*

Supplementary Agenda Item No.104.21.02
TO ACCORD POST-FACTO APPROVAL FOR APPOINTMENT OF ACCOUNTS OFFICER, HSRDC

The Board considered the agenda item and accorded post-facto approval for appointment of Sh. Ravi Mahajan as Accounts Officer, HSRDC on contract basis w.e.f. 14.05.2026 for a period of one year at monthly salary payable as per rules/instructions applicable for retired Haryana Govt. employees.

Supplementary Agenda Item No.104.21.03
TO CONSIDER EXTENSION OF THE TERM OF CONTRACT OF M/S K.K.M.K & ASSOCIATES, CHARTERED ACCOUNTANTS, PANCHKULA ON RETAINERSHIP BASIS

The Board considered the agenda item and approved the extension of the term of contract of M/s K.K.M.K & Associates for a period of 3 months i.e. 01.07.2026 to 30.09.2026 or till further orders, whichever is earlier.

Vote of Thanks

There, being no other business, the Adjourned 104th Meeting of the Board of Directors, HSRDC ended at 12:50 P.M. with a vote of thanks to the Chair and all present at the meeting.

Date: 16/06/26
Place: Chandigarh

(Dolly Gaur)
(Company Secretary, HSRDC)

(Arun Jagga)
(Managing Director, HSRDC)

(A.K.Singh, IAS)
(ACSPWD B&R-cum--Chairman, HSRDC)