

24th Meeting

OF

BOARD OF DIRECTORS

OF

HARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD.

DAY : FRIDAY
DATE : 07.07.2006
TIME : 11.00 A.M.

IN THE OFFICE OF FCPW, HARYANA, 7TH FLOOR HARYANA CIVIL SECRETARIAT, CHANDIGARH

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AGENDA ITEM NO. 24.01 LEAVE OF ABSENCE

Leave of absence may be granted to the Directors who have shown their inability to attend the meeting.

NO.	Name	Designation	Present / Absent
	Mr. Dharam Vir, IAS	Chairman	Tibsent
	Mr. Bhaskar Chatterjee, IAS	Director	1
2. N	Mr. R.R. Sheoran	Director	
	Mr. H.S.Chahal	Managing Director	

AGENDA ITEM NO. 24.02

TO CONFIRM THE MINUTES OF 23RD MEETING OF THE BOARD OF DIRECTORS.

Minutes of the 23rd meeting of the Board of Directors of the Corporation held on 10.04.2006 which were circulated to Members of the Board are enclosed. No comments have been received. The Board is, therefore, requested to confirm the same and pass the following resolution:-

"RESOLVED THAT the minutes of the 23rd meeting of the Board of Directors held on 10.04.2006 which were circulated to the members of the Board be and are hereby approved and confirmed."

MINUTES OF 23RD MEETING OF BOARD OF DIRECTORS OF HARYANA MINUTES OF 23 & BRIDGES DEVELOPMENT CORPORATION LIMITED ON 10.04.2006 AT 3:30 PM IN THE OFFICE OF STATE ROADS & 10.04.2006 AT 3:30 PM IN THE OFFICE OF FINANCIAL MISSIONER & PRINCIPAL SECRETARY TO GOVE HARVE HELD ON 10.00 PRINCIPAL SECRETARY TO GOVT. HARYANA, P.W.D. (B & R) DEPARTMENT.

Present: -1

Sh.Dharam Vir, IAS

(Chairman)

Financial Commissioner & Principal Secretary to

Govt. Haryana, Public Works (B& R) Department.

Sh. R. R. Sheoran Engineer-in-Chief, 2.

(Director)

Haryana PWD B&R Branch, Chandigarh.

Sh.H. S. Chahal, 3.

(Managing Director)

Chief Engineer, (HHUP) Haryana PWD B&R Branch, Chandigarh

Special Invitee:

Smt. Dheera Khandelwal, IAS Special Secretary, Finance

The meeting was chaired by Sh. Dharam Vir, IAS, Financial Commissioner & Principal Secretary to Govt. Haryana, P.W.D. (B & R) Department.

ITEM NO 23.01 LEAVE OF ABSENCE

Leave of absence was granted to Sh. Bhaskar Chatterjee, IAS, Director, who could not attend the meeting due to his pre-occupation.

ITEM NO. 23.02

TO CONFIRM THE MINUTES OF 22ND MEETING OF THE BOARD OF DIRECTORS.

Minutes of the 22nd meeting of the Board of Directors of the Corporation held on 29.12.2005 as circulated to members of the Board were considered and confirmed. The Board passed the following resolution:-

"RESOLVED THAT the minutes of the last meeting of the Board of Directors held on 29.12.2005 as circulated to the members of the Board be and are hereby approved and confirmed .

ITEM NO. 23.03

FOLLOW UP ACTIONS ON THE DECISIONS TAKEN IN THE PREVIOUS MEETING OF BOARD OF DIRECTORS HELD ON 29.12.2005

The Board took note of the actions taken on the decisions of the last Board Meeting held on 29.12.2005. The Board desired that in future quarterly Balance Sheet be placed in each Board meeting.

ITEM NO. 23.04

TO CONSIDER AND REVIEW THE FINANCIAL STATUS OF THE CORPORATION.

The Managing Director briefed the Board regarding the status of the HUDCO loan and toll collection at various Toll Points. The Board took note of the financial status of the Corporation and desired that various options be explored for raising loan like Fixed Deposits from public or obtaining loan from other Financial Institutions/Banks at lower rates for swapping of HUDCO loan and such proposal duly prepared and analysed by Chartered Accountant be placed before the Board in its next Board meeting.

ITEM NO. 23.05

TO RATIFY THE PURCHASE OF BAY SITE NO. 13 AND 14 MEASURING 540 SQ. MTR. (APPROX.), SECTOR-2, PANCHKULA ALLOTTED BY HARYANA URBAN DEVELOPMENT AUTHORITY (HUDA).

The Board was informed that the Estate Officer, HUDA, Panchkula vide memo No. 4076 dated 21.03.2006 has allotted bay site No. 13 and 14 measuring 539.50 sq. mtr. (approx.), Sector-2, Panchkula for construction of Corporate Building of Haryana State Roads & Bridges Development Corporation Ltd., the total cost of which is Rs. 20,64,775/- for which the Corporation after taking approval of the worthy Chairman deposited 25% of the total cost price i.e. Rs. 5,16,194/- to HUDA and the balance payment (75%) without interest was proposed to be deposited within 60 days from the date of allotment i.e. 21.03.2006.

The Board ratified the purchase of bay site No. 13 and 14 measuring 540 sq. mtr. (approx.), Sector-2, Panchkula allotted by HUDA and decided to deposit balance amount within 60 days from the date of allotment and authorized the Managing Director to do all

acts, deeds and things, give undertaking, make payment etc. for obtaining the possession of the site and get the drawings prepared from Chief Architect, Haryana

ITEM NO. 23.06.

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TO TAKE NOTE OF THE APPROVAL OF TENDERS FOR AUTHORIZING COLLECTION OF TOLL AT VARIOUS TOLL POINT IN THE STATE OF HARYANA AND TO CONSIDER ALLOTMENT OF THE TENDERS BEING SEREEED AS PER DECISION OF TENDER COMMITTEE.

The Board took note of allotment of following 5 No. Toll Points by the Tender Committee out of the bids received for 11 toll points, the detail of which is given as under:

	Sr. To No. Poi	nt	Name / Rate quoted by the highest bidder	% excess or below
1.	T-2.	Kaithal-Khanauri Raoc	Sh. Shish Ram /Rs. 68,11,000/-	39.91% above departmental
2.	T-11	Jagadhari-Chachchrauli Paonta Road	Sh. Vikas Rajput /Rs. 2,25,00,000/-	collection 102.07% above the last allotted
3.	T-16	Sohna-Nuh-Ferozpur- Zhirkha-Alwar Road	Sh. Shish Ram Rs. 2,99,30,000/-	59.90% above departmental
-	T-10	Budhlada-Ratia- Fatehabad-Road	Rs. 71,11,000/-	Collection. 14.55% above departmental
	T-13	Shamli-Panipat Road	Sh. Vikas Rajput Rs. 5,04,00,000/-	collection. 65.25% above the previous allotted bid.

The matter regarding relaxation of parameter fixed by the Board i.e. 10% above the previous allotted tender and 10% above the departmental collection excluding Contractor's profit and other expenses were discussed in detail. It was explained that for various reasons such as development of new routes etc. in some cases, parties are not exoting higher rates and it is difficult to get 10% higher rate. The Board, therefore, saided to relax these norms and authorised TAC to deal tenders on merit on case to case had and should take into account the genuine expenses quantifiable being incurred by the contractors during the process of running the toll point while finalising the allotment while point. The Board further decided that in case the Tender Committee is of the view

that there is no possibility of higher rates on recall, then it can allot the Toll Point to the highest bidder and for shorter duration say one year.

Keeping in view of the above, TAC was authorised to re-examine the following cases to avoid loss of revenue to the Government.

Name of Road	% excess or below
Farrukhnagar-Jhajjar Road (T-3)	32.98% below the previous allotted bid and 2.39% above departmental collection
Sirsa-Ludesar-Bhadra Road	43.23% below the departmental collection
Jhajjar-Dadri-Loharu-Pilani Road (T-6)	30.69% below departmental collection and 86.06% below the last allotted bid.
(T-28)	3.42% above the departmental collection
Sonepat-Gohana Road (T-14)	11.79% below the previous allotted bid and 8.2% above departmental collection
egard to Pehowa-Patiala Road (T-25) for which the Corporation 1

With regard to Pehowa-Patiala Road (T-25) for which the Corporation has received bid 4.41% above the last allotted bid and 85.92% above departmental collection, the case was put up to the Board for its decision. The Managing Director opined that since the rates quoted by the party is 85.92% above departmental collection, the Corporation should allot the toll point to M/s Sh. Vikas Rajput which was duly approved by the Board.

ITEM NO. 23.07.

TO CONSIDER AND APPROVE THE FIXATION OF SERVICE CHARGES TO BE CHARGED FROM THE CLIENT DEPARTMENTS WHO INTENDS TO GET THE WORK EXECUTED THROUGH HSRDC.

The Board took note of the contents of the agenda item with respect to fixation of service charges to be charged from the client Departments who intends to get the work executed through HSRDC. After detailed deliberations, the Board decided to fix the service charges as follows:

Sr. No.	Proposed Service Charges	Service provided	
1.	1% of the total estimated cost	Preparation of detailed estimates	
-	2% of the total estimated cost 5% of the total estimated cost	Preparation of detailed estimates and design	
	total estimated cost	Preparation of detailed estimates, design construction, financial management etc.	

In addition to above, the Board also approved that the Corporation should charge 1% of the total estimated cost for quality control and 1.5% for contingencies charges.

ITEM No. 23.08.01
REVISION OF TENDER FORMS/BID DOCUMENTS OF HARYANA P.W.D. (B & R) BRANCH

The Board was informed that the tender forms being used for inviting tenders/bids for works in Haryana P.W.D. (B & R) were prepared long back. Over the years, large scale developments have taken place in the field of infrastructure development. The issue regarding penalty for delay, sectional completion, bid security, reward for early completion, dispute resolution, as built drawings, performance security, mobilization advance, defect liability period, bank guarantees etc. have under gone a lot of changes and various Departments like Road, Transport and Highways (MORTH), NRRDA (MOUD) CPWD, NHAI, Ministry of Programme Implementation have developed bid documents for specific uses.

In order to have a up-to-date bid documents/tenders in the case of road, bridge and building works in Haryana P.W.D. (B & R) Branch, it was proposed that HSRDC may appoint an agency well conversant with the contract conditions to develop standard bidding documents for the Department.

The Board appointed Construction Industry Development Council (CIDC)-an autonomous body established by the Planning Commission Government of India for preparing the revised tender forms/bidding documents for Haryana P.W.D. (B & R) Branch, through HSRDC and authorised Sh. H. S. Chahal, Managing Director to do all acts, deeds and things and to obtain financial proposal from CIDC and approve in consultation with Chairman, HSRDC.

ITEM No. 23.08.02

TO CONSIDER AND APPROVE THE OBTAINING OF DIGITAL SIGNATURE CERTIFICATE FOR FILING THE DOCUMENTS WITH REGISTRAR OF COMPANIES IN ELECTRONIC FORM.

The Board was informed that the Ministry of Company Affairs has launched its E-Governance MCA-21 Project under which all the Registrar of Companies' Offices in the country would be accepting Company documents in e-form, for which the authorised signatory Directors would be required to obtain digital signature certificate. The Board

authorised Sh. R. R. Sheoran, Director and Sh. H. S. Chahal, Managing Director to obtain digital signature certificate and authorised them to sign all the documents to be filed under the provisions of the Companies Act, 1956 and passed the following resolution.

PRESOLVED THAT Sh. R. R. Sheoran, Director and Sh. H. S. Chahal, Managing Director be and are hereby authorised to obtain the digital signature certificate from any of the agencies approved by the Ministry of Company Affairs for filing all the documents under digital signature with the Registrar of Companies, Regional Director, Company Law Board or Central Government or any other authority under the provisions of the Companies Act, 1956.

FURTHER RESOLVED THAT Sh. H. S. Chahal, Managing Director be and is hereby authorised to do all acts, deeds and things and make payment for obtaining the digital signature certificate and for renewal thereof."

There being no other item to be discussed, the meeting ended with a vote of thanks to the Chair.

Sd/ (H.S.Chahal) Managing Director Sd/ (Dharam Vir) Chairman

FOLLOW UP ACTIONS ON THE DECISIONS TAKEN IN THE PREVIOUS MEETING OF BOARD OF DIRECTORS HELD ON 10.04.2006

ME		Follow up action
Item	Item	
No.	Leave of Absence	No action required.
23.1	The Board confirmed the Board of Directors held on meeting of Board of Directors held on	
23.3	29.12.2005. The Board took note of the actions taken on the decisions of the Board Meeting held on 29.12.2005. The Board desired that in future quarterly Balance Sheet be placed in each Board meeting.	Balance Sheet for the year 2005-06, the same is being placed as a separate item for the review of the Board.
23.4	The Board took note of the financial status of the Corporation and desired that various options be explored for raising loan like options be explored for raising loan like Fixed Deposits from public or obtaining loan from other Financial Institutions/Banks loan from other Financial Institutions/Banks at lower rates for swapping of HUDCO loan and such proposal duly prepared and analysed by Chartered Accountant be placed analysed by Chartered Accountant be placed before the Board in its next Board meeting.	The Chartered Accountant has analyzed the various options for raising loan like fixed deposits/swapping of HUDCO loan. A note on the various options is placed below for the perusal of the Board. The balance payment 75% i.e.
23.5	before the Board in its next Board in the Board in its next Board	Rs. 15,48,581/- has been paid to HUDA and the possession of the land has been taken.
t	amount within allotment. The Board took note of allotment of 5 No. Toll Points by the Tender Committee out of the bids received for 11 toll points. The Board decided to relax 10% above the previous allotted tender and 10% above the previous allotted tender and 10% above the previous allotted tender and other expenses. Contractor's profit and other expenses forms and authorised TAC to deal tenders for merit on case to case basis and should aske into account the genuine expenses also incurred by the contractors during the process of running the contractors during the process of running the coll point while finalising the allotment of bill point. The Board further decided that in	In view of the guidelines issued by the Board, TAC has allotted the toll points to the genuine bidders. The detail particulars of the Toll Points allotted is given in the separate agenda note.

case the Tender Committee is of the view that there is no possibility of higher rates or recall, then it can allot the Toll Point to the highest bidder and for shorter duration say one year.	
The Board decided to fix the service charges from the client Departments who intends to get the work executed through HSRDC.	cervice charges
The Board appointed Development Council (CIDC)-an Development autonomous body established by the autonomous body established by the Planning Commission Government of India Planning the revised tender for preparing the revised tender forms/bidding documents for Haryana	The work has been allotted to CIDC and they have been asked to complete the job within three month.
23.8.2 The Board approved the obtaining of digital signature certificate from any of the agencies approved by the Ministry of Company Affairs for filing all the documents under digital signature with the documents under digital signature with the Registrar of Companies, Regional Director, Registrar of any other authority under the Government or any other authority under the provisions of the Companies Act, 1956.	likely to be extended. Thus, the application for Digital Signature Certificate (DSC) will be made

AGENDA ITEM NO. 24.04 TO TAKE NOTE OF THE APPROVAL OF TENDERS FOR AUTHORIZING TO TAKE NOTE OF TOLL AT VARIOUS TOLL POINT IN THE STATE OF

HARYANA. The Board may recall that a Committee comprising the following Officers The Board on its meeting held on 18.08.2005 to finalise the tenders was constituted in its meeting held on 18.08.2005 to finalise the tenders was con-and negotiate with the agencies/bidders and guidelines for allotment of tender were fixed .

- Sh. R. R. Sheoran, Engineer-in-Chief, Haryana P.W.D. (B & R), Chandigarh.
- Sh. H. S. Chahal, Managing Director.
- Sh., P. C. Gupta, Chief Engineer, NH. (ii)

The Committee in its meetings held on 24.03.2006 had allotted 6 No. Toll points and the same was taken note by the Board in its meeting held on 10.04.2006 wherein, the Board had desired to review the balance toll tenders and took the following decision, the extract of which is reproduced.

"The matter regarding relaxation of parameter fixed by the Board i.e. 10% above the previous allotted tender and 10% above the departmental collection excluding Contractor's profit and other expenses were discussed in detail. It was explained that for various reasons such as development of new routes etc. in some cases, parties are not quoting higher rates and it is difficult to get 10% higher rate. The Board, therefore, decided to relax these norms and authorised TAC to deal tenders on merit on case to case basis and should take into account the genuine expenses quantifiable being incurred by the contractors during the process of running the toll point while finalising the allotment of toll point. The Board further decided that in case the Tender Committee is of the view that there is no possibility

of higher rates on recall, then it can allot the Toll Point to the highest bidder and for shorter duration say one year.

Keeping in view of the above, TAC was authorised to reexamine the following cases to avoid loss of revenue to the Government."

In view of the above, TAC has taken the following decisions in its meetings held on 25.04.2006 and 21.06.2006.

				_	1
		-71	n	n	n
1100	0.4	- 2	v	v	~

	- 4 1	0006		
	25.04.2	Name of Toll Point	Toll Point allotted to	% excess or below / Remarks
	DI- DI	pint		
1	No. N	Theilor	Sh. Prem Singla /Rs.	3298% below the previous
			3,30,00,000/- (for	
1	T-	Road		above departmental
ď		100	two years)	collection
		Bhattu-Ludesar-Jamal	Sh. Naresh Kumar	The second secon
2	T-2	28 Bhattu Z	/Rs. 45,05,005/- (for	departmental collection.
14		Road	two years)	
		71 - 1-0	M/s Bharat	The Tender Committee
	T-2	9 Sirsa-Ludesar-Bhadra	141/15	observed that there is a
3.	1-2	Road upto State	Litterprises	scope of getting better
		Border	12,19,000/- (for two	financial bid and decided to
		Ber	years)	recall it.
		Sonepat-Gohana Road	Sh. Ranbir Singh/Rs.	28.75% above the net
4.	T-14	Sonepar Com	7,30,00,000/- (for	departmental collection.
			two years)	
	1		Sh. Shish Ram /Rs.	74% above the net
-	T-6	Bahadurgarii-Londi		departmental collection.
5.	1-0	Pilani Road	17,50,000/- (for one	departmental concession.
	1		year)	
21.0	6.2006			1.5.6
_	m t		ATI 2	3 No. bids were received
6.	T-1	Guigaon-Sonna	Construction (P) Ltd.,	out of which I bid of Sh.
			Jaw Delhi	Krishan Singla found non
		1	New Dellin.	responsive. The case is
				under negotiation with first
				under negotiation with
				responsive bidder.
1	T-15	Bahadurgarh-Jhajjar		Due to various reasons,
7	1-13			Deputy Commissioner,
1		Road		Jhajjr and SE (Rohtak) has
1				recommended to de-notify
	1			recommended to de note
	1			this toll point and the case
1		19.00	11	has been sent to the Govt.

Regarding toll point No. 7 Fatehabad-BhattuKalan-Bhadra road upto Rajasthann border no bid was received. SE, Hisar has intimated that since the road leading to Rajasthan is closed, the tender may be recalled when this road is opened. For the time being there is no use recalling this tender.

The Board is requested to take note of the same.

AGENDA ITEM NO. 24.05 AGENUAL AND APPROVE THE PREPARATION OF PROJECT REPORT TO CONSIDER AND APPROVE IN NCR AND PREPARATION OF TRAFF. TO CONSIDER AND PROJECT REPORT OF STATE HIGHWAYS/ MDRS IN NCR AND PREPARATION OF PROJECT OF STATE FOR MDR/ODR EXCLUDING NCR. OF STATE IN NCR AND REPORT FOR MDR/ODR EXCLUDING NCR.

It is brought to the notice of the Board that on the request of the P.W.D. (B & R) Department, the Corporation has invited proposals from various empanelled consultants for the strengthening/ four laning of various state highways and Major District Roads in NCR which is about 331 kms. in length (List placed below) and various MDRs/ ODRs excluding NCR which is about 1531 Kms in length (List placed below) and finally to be taken up about 500 kms depending upon the traffic and importance of roads.

The Corporation has already received financial bids from five consultants as under.

Up-gradation of State Highway/Major District Roads in NCR area.

Sr.No.	Name of the Agency	Financial Bid in Ruj (Excluding service to	pees ax.)	for myreats	Remarks
-		Phase I	Phase II	Total	
1/5	Consulting Engineering Services Pvt. Ltd, New Delhi	59,35,930.00	25,43,970.00	8479900.00	Lowest in all a 25619=10 pukm.
2/5	V.K.S.Infratech Management Pvt. Ltd.,Delhi	90,26,360.00	59,91,500	15017860.00	peku.
3/5	Zaidun & Leeng (India) Pvt. Ltd, Gurgaon	@ 45,000per Km x 331.45 kms=1,49,15250.00	@40000 per km x331.45 kms = 1,32,58,000.00	13407152.00	
4/5	SAI Consulting Engineers Pvt. Ltd Ahemdabad	1,19,16,000.00	79,44,000.00	19860000.00	
5/5	WAPCOS (India) Ltd. Gurgaon	39,50,000.00	1,35,00,000	17450000	Lowest in Phase I only

Up-gradation of Major District Roads Excluding NCR.

Sr.No.	Name of the Agency	Financial Bid i			
1/5	Consulting	Phase I	Phase II	Phase III	Total
	Consulting Engineering Services Pvt. Ltd, New Delhi	15,11,400	90,05,150	38,59,350	14375900 @ 25729== pe km of ph f x III

V.K.S. Infratech Management Pvt.	77,50,000	1,36,00000	85,60,000	29910000
Management Ltd. Delhi Zaidun & Leeng (India) Pvt. Ltd., Gurgaon	@ 2200per Km x 1536 kms=33,79,200	@35000 per km x 500 kms = 1,75,00000	@40,000 per kmx500 km = 2,00,00,000	40879200
SAl Consulting SAl Consulting Engineers Pvt.	2,30,40,000	1,80,00000	1,20,00,000	53040000
WAPCOS(India,	29,50,000 pated in bids wer	59,000,00	1,95,000,00	28350000

The agencies who participated in bids were called on 29.06.06 at 11 A.M. to review and revise their financial bids. The lowest agency "Consulting Engineering Pvt. Ltd., New Delhi objected to this with the plea that their financial bids are open and it is not a good practice to ask other agencies to revise their financial bids.

In view of the above a counter offer was made to the lowest agency for phase I and II in NCR Area and for Phase II and III excluding NCR Area @ Rs 20,000/- per kilometer and a fixed amount of Rs 15.00 lacs for Phase I in non NCR area for the survey of 1536 kms of roads.

The authorized representative of M/s CES was called for negotiations and was offered the above rates. Mr. Datta, Executive Director, CES intimated that their rates are very low and much competitive as per the rates being charged for similar works in other states. However, they have considered and reduced their rates as per their letter dated 4th July 2006. The revised rates are as under;-

Up-gradation of State Highway/Major District Roads in NCR area

Phase I & II @ Rs 25,000/- per Km

package would be Km 330+ 10% AND Service tax as applicable would be payable extra.

Up-gradation of Major District Roads Excluding NCR

Phase I. @ Rs 14,50,000/-Lumpsum Fee exclusive of Service tax.

Phase II & III @ Rs 25,000/- per km

It is assumed that the total length of the road network under this package would be Km 500+ 10% AND Service tax as applicable would be package extra.

payable the Board is requested to consider and approve the bids for the Board of Project Report through the lowest bidder.

LIST OF ROADS TO BE UPGRADED IN NCR AREA

Sr.No.	Name of road	Length in Kms.
1	Murthal Sonepat Road (SH 20)	6.75
1	Sonepat Kharkhoda Road (SH 20)	14.25
2	Kharkhoda Sampla road (SH 20)	18.90
	Rohtak Kharkhoda Delhi Boarder(Bhalaut Kharkhoda Delhi Border including Kharkhoda Bye Pass)(SH 22)	32,80
-	Bahadurgarh to Jhajjar Road(SH 22)	28.00
1.	Jhajjar to Farrukh nagar Gurgaon Road(SH 15A)	40.33
(Gurgaon Sohna Nuh Road (SH 13))	39.85
S	Sampla Jhajjar Road(SH 20)	21.20
H	Iodal Nuh Tauru Pataudi-Patauda(MDR 132)	91.00
R	ai Nahra -Kundal -Sohti- Bahadurgarh(MDR 138)	38.67
To	otal	331.45

LIST OF MAJOR DISTRICT ROAL	MOR No.	Length (Kms	-
nava unto State Border	101	57.98	The state of the s
Sr No Tonana Oharsul-Ratia upto State Border Tonana Oharsul-Ratia upto State Border State Border-Ron Kalanwali Dabwali State Border-Ron Kalanwali Dabwali State Border-Ron Kalanwali Dabwali	101-A	52 88	Farignests
State Border-Roman Pabra Sarsaud.	102	61.14	Se
Jakhal Dnarsut-Bridge (upto Border)	103	38.68	Fatenasi
Bhattu-Ludesar-Jamai (upto Border)	104	32.73	F Bad/Sir:
a taggar-Driedio (-)	105	32.00	Sin
Chotala (upio dalla)	107	32.63	Sirs
Ralasmand-Duran	108		. His.
Tosham-Bhiwain.	109	64.00	HisariBhava
manwan-Miran-Siwani.	110	30.15	Bhrwar
manwari-Miran-Obra-Kairu-Lohani.	111	59.30	Bhrwar
Tohana.	112	33 00	Jind/Hissa
Uchana-Latani-Uklana.		25 00	Jind/Hissa
Ohand Pundri-Rajaund-Alewa	113	49.76	Kaithal/Jim
13 Assaudh-Salwan-Kohand	114	38.00	Karna
15 Karnar-Munank	115	25.20	√ Karna
Transar-Jhansa Thol	116	28.84	Kunikshetra
Description Morni	118	34.00	Panenkula
18 Tranesar-Dhand-Kaithai.	119	44 00	EKR/Kaitha
Nickher Karsa-Dhand.	120	28.00	Kamai Kaithai
Ghonaur-Shahpur.	121	26.00	- Sompat/Panipat
Bahadurgarh-Chhara-Dhujana-Beri Kalanaur	122	56.00	,lhayar/Rohtak
Jhajjar-Badli to Delhi Border.	123	18.75	Jhajjai
Bond-Kalan-Dadri-Chirya-Bhagot-Kanina-Ateli	124	89.00	Bhiwani/M Garh
4 Sanali-Badhra-Jui-Kairu-Tosham.	125	61.03	Bhiwani
Dadn-Jhajju Kalan Kadma Satnali.	126	32 00	Ehiwani
Faizabad-Seoma-Kanina.	127	28 84	Manandergarh
Nizampur-Nangal Dargu Nangal Chaudhary.	128	16.00	Mahandergarh
Namaul-Nangal Chaughary Bhudwala.	129	30.00	Manandergarh
Chhuchakwas jharli Bahu Karoli.	130	36.23	Jhajjar/Rewari
Hodal-Punhana-Nagina	131	40 39	i Und/Gurgaen
Bullabgarh Pali-Dauj-Sohna	133	33 00	F Bad/Gurgaon
Hodal-utlawar-Nuh Taoru Pataudi-Patuda.	132	91 50	
Paisal-Mandkaul-Nuh.			F Bad/Gurgaon
	134	32 00	r bad/Gurgaon
Palwal-Hothin-Uttawar Bhandas.	135	42 59	F Lord Gurgaon
Bahadurgarh Badh Chandu.	136	32.50	ProgueCommen
Methanii Gurgaon road to Faridabad	137	30 45	1. mient Bert
Mana Bahadurgarh	138	38.67	To any anti-floring
Alaskal Bacher road upto border	139	34 10	Setar
Total:		1536.34	

AGENDA ITEM NO. 24.06
TO CONSIDER AND APPROVE THE CONSTRUCTION OF OFFICE BEILDING.

Board may recall that Haryana Urban Development Authority (NUDA) has allotted bay site No. 13&14 measuring 540 sq mtr. in Sector 2 Papchkula for the construction of Office Building of the Corporation 2 which the full payment has been made to HUDA and possession has been taken. For the construction of the Building, the Corporation had sequested P.W.D (B&R), Haryana to give estimates for the construction of Office building. The P.W.D (B&R) vide CE (B) letter No. 1854 dated 07.06.2006 has given the estimates amounting to rupees 153.40 lacs including departmental charges @ 5% for the construction of this building.

The Board is requested to accord Administrative Approval to the estimate submitted by the P.W.D.(B & R) for Rs 1.46 Crores without departmental charges, and approve the construction of office building and authorize the Managing Director to do all acts, deeds and things for giving effect to this decision.

It is also proposed that Project Coordinating Consultants should be allowed to engage who will give Architectural drawings, structural designs, interior designs and sites supervision. The Consultant shall be selected out of the empanelled Consultants for building works.

AGENDA ITEM NO. 24.07

AGENDA ITEM NO. 24.07

ACTIVIZATION OF HARYANA STATE ROADS AND BRIDGES

DEVELOPMENT CORPORATION.

In order to come up to the expectations of the Govt./Department, HSRDC has to activate and rise to the occasion for taking up projects on BOT/PPP/Multilateral funding so as to upgrade the road and bridges infrastructure in state in the shortest possible time. In this endeavour, not only the Corporation has to join hand for technical and financial guidance from some consultancy organization but also to have its own structure so as to meet challenges ahead. In the meeting taken by Hon'ble Chief Minister on 13/6/2006, it was desired that HSRDC should play an active role in this scenario. The following proposals are submitted for consideration in order to make the activity of the Corporation viable.

Capacity Building.

- In order the Corporation to have a separate identity, a separate and full time Managing director of the Corporation needs to be appointed who can pay undivided attention to the functioning of the Corporation. The cabinet has already approved that an officer to the rank of E-in-C/C.E. should be appointed as Managing Director of the Corporation.
- The Corporation would raise a planning and design unit which will provide consultancy services for planning and design of the bridges and road projects. As a first step, the Corporation has already empanelled the consultants but some officers are required to be inducted in the Corporation by sanctioning new posts (List placed below) so that assignments given to the Corporation are handled in a professional manner.
- (iii) It is proposed to be an officer oriented organization and most of the services shall be out sourced. The earlier proposal submitted by the Corporation and approved by the Board of Directors for transfer of posts from P.W.D. (B & R) to the Corporation will not hold good at this stage

as p.W.D. is already short of staff at all levels to cope up with the increased budget outlays.

BODs also need to be expended so that some experts are inducted to guide the Corporation. Necessary amendments in Memorandum and Articles of Association can be made suitably.

II- Special Purpose Vehicle.

Since the Corporation does not have its technical and financial wing, it is proposed that a Special Purpose Vehicle (SPV) should be created which can mobilize administrative, financial and technical resources for development and implementation of projects in a professional way.

The SPV should be a combination of HSRDC, a technical consultant and a financial advisor company with equity share holding of 25 %, 50% and 25% respectively.

The BOD of the SPV can be in the same ratio as the equity and the Chairman of the SPV shall be nominated by the Govt.

The SPV shall invite tenders/ bids and shall get the works awarded through HSRDC.

The Cost for preparation of studies and bidding documents can be funded by SPV for the initial packages and thereafter the same can be recovered /reimbursed from the Project Planning Facility being offered by the Planning Commission or make this expenditure as part of the Project.

The Board is requested to approve the proposals as submitted above and authorize the Managing Director to take necessary actions.

PROPOSED ORGANISATION STRUCTURE OF HARYANA STATE ROADS AND BRIDGES DEVELOPMENT CORPORATION LTD

(A) CORPORATE OFFICE

Managing	Director	(Full	Time)	
Managille	-			

Chief General Manager (Civil)

3. General Manager (Civil)

4. Deputy General Manager (Civil)

5. Deputy General Manager (Finance)

6. Deputy General Manager (Admn)

7. Manager (Civil)

8. Manger (Finance)

9. Manger (Admn)

10. Assistant Manger (Civil)

- 1 in the Rank of Chief Engineer. (Pay Scale Rs. 18400-22400)

- 1 in the Rank of Superintending Engineer. (Pay Scale Rs. 13500-17250)

- 2 in the Rank of Executive Engineer. (Pay Scale Rs. 10000-13900)

- 1 in the Rank of Executive Engineer. (Pay Scale Rs. 10000-13900)

- 1 in the Rank of Executive Engineer. (Pay Scale Rs. 10000-13900)

- 2 in the rank of Sub Divisional Engineer (Pay Scale Rs. 8000-13500)

- 1 in the rank of Sub Divisional Engineer (Pay Scale Rs. 8000-13500)

- 1 in the rank of Sub Divisional Engineer (Pay Scale Rs. 8000-13500)

- 4 in the rank of Junior Engineer (Pay Scale Rs. 5500-9000)

(B) FIELD UNIT-

Project Implementation Units 8 Nos. (2-3 for each District) comprising of the following staff for each Unit:-

1. Deputy General Manager (Civil)

- 1 in the Rank of Executive Engineer (Pay Scale Rs. 10000-13900)

2. Manager (Civil)

- 1 in the rank of Sub Divisional Engineer (Pay Scale Rs. 8000-13500)

3. Assistant Manger (Civil)

- 2 in the rank of Junior Engineer (Pay Scale Rs. 5500-9000)

TO REVIEW THE POSITION OF TOLL PLAZAS ON VARIOUS ROADS DEVELOPED UNDER HUDCO LOANS.

It is brought to the notice of the Board that the Govt. approved 32 toll plazas for the collection of toll for repayment of HUDCO loan on various roads developed under HUDCO loans. Out of 32 points there are only 27 toll points in operation and the others were either cancelled or not feasible for operation. As there is only one fixed toll point on various roads where the vehicles are charged toll. In order to avoid fixed toll points the transporters have discovered various escape routes/bye pass roads, resulting in huge losses to the Govt./ Corporation. The anticipated toll collection for repayment of HUDCO loan has been substantially reduced due to the above facts.

It is therefore, proposed to have two toll points one at entry of the road and the other on the exit/end of the road depending upon the suitability of the site. It is proposed that toll will be charged once to the vehicles passing through the road e.g. if a vehicle gets toll receipt at entry point then he need not to pay the toll again at the exit point or vice versa.

This will curb the possibility of adopting of bye pass escape routes of vehicles through link roads to avoid toll and will save to damage various small link roads.

The Board is therefore, requested to approve the same so that case may be sent to Govt. for its approval and notification.

AGENDA ITEM NO.24.09 TO CONSIDER AND APPROVE THE CONSTITUTION OF FIVE NOS. OF TO CONSIDER AND COMMITTEES FOR THE RECRUITMENT OF FOUR SELECTION MANAGERS IN THE PAY SCALE OF JUNIOR ENCINEERS SELECTION OF SELECTION OF ASSISTANT MANAGERS IN THE PAY SCALE OF JUNIOR ENGINEER.

The Govt. of Haryana vide its U.O. No. 42/67/2006/5GSI dated 23rd June, 2006 has allowed the HSRDC to recruit four posts of Assistant Managers at their level instead of referring it to the HSSC, however the Manager Sanction for the four number posts has been referred to Bureau of Public Enterprises for its approval which is likely to be received shortly.

It has been desired to form five Selection Committees each headed by Superintending Engineer as Chairman and two Executive Engineers as its Members, who will conduct the interviews in their respective office / or any other suitable place at Chandigarh.

The Board is requested to approve the constitution of the Selection Committees and authorize the Managing Director of the Corporation to appoint the Chairman and Members of the aforesaid Committees.

AGENDA ITEM NO. 24.10 TO CONSIDER AND APPROVE THE REAPPOINTMENT OF A FIRM OF TO CONSIDER ACCOUNTANTS FOR PREPARATION OF A FIRM OF CHARTERED ACCOUNTS OF THE CORPORATION. CHARTERS OF THE CORPORATION.

The Board in its meeting held on 29.12.2005 appointed M/s V. Kaushik Co. Chartered Accountants for a period of three months at a remuneration of Rs. 20,000/- per month who shall depute one Accounts officer on full time daily basis and would be responsible for preparing Day Book, Cash Book, Journal & Ledger, Quarterly / Half Yearly / Annual Accounts & Balance Sheet, reconciliation of accounts with Annual banks. In addition to this, they will handle all cases of the Corporation with regard to income tax matters including filing of returns under Income Tax Act, Service Tax Act.

Their appointment was made w.e.f. 01.04.2006 which is going to expire on 30th June, 2006. During this period, their performance has been rated reasonably good.

It is proposed that this firm may be appointed for a further period of nine months i.e. upto 31st March, 2007 on the same terms and conditions plus service tax as applicable from time to time.

The Board is requested to ratify the payment of Service Tax paid/payable on the bills raised by them for their earlier assignment for the period of three months.

AGENDA ITEM NO. 24.11

TO TAKE NOTE OF THE PROVISIONAL ANNUAL AACOUNTS FOR THE FINANCIAL YEAR 2005-06.

The Corporation has prepared provisional Annual Accounts (copy placed below) for the financial year 2005-06. The highlight of the Annual Accounts is given as under:

BALANCE SHEET:		(Rs. in Crores
Sources of Funds	Current Year	Previous year
Sources of a	50.00	50.00
Paid up capital Share Application Money	63.70	20.60
Share Application Share Application Grant under PMGSY/ Others	4.08	31.32
Grant under Fivior	310.09	341.53
Loans	427.87	
Total		443.45
Application of Funds:	510.07	
rived Assets (after depreciation)	310.07	529.70
Capital Work-in-progress 00.65		00.65
Current Assets	78.99	60.62
Loans & Advances	4.86	4.40
(less): Current liabilities	216.92	166.15
(less) Provision for taxation	00.00	00.51
Net Current Assets	(116.26)	(101.64)
Misc. Expenses	33.41	14.74
Total	427.87	443.45
PROFIT & LOSS A/C		
Income		
Toll tax receipt	31.90	29.86
Interest Income	1.72	1.41
Tender fee receipt & others	00.19	0.00
Cotal	33.81	31.27
Expenditure		

Expenses	32.70	15.99
Financial Expenses	19.63	19.63
Depreciation Depreciation Administrative Expenses Administrative Expenses W/off	0.13	1.69
Administrative Expenses W/off Preliminary Expenses W/off	00.02	00.02
	52.48	37.33
Total	18.67	6.06
Net Loss (less) Previous year expenses (less) year adjustments	00.01	0.00
Drevious J	0.00	00.07
- tor the j	18.68	6.13
tor Illicome	0.00	00.53
Provision for Balance Sheet Transferred to Balance Sheet	18.68	6 .66

The Board is requested to take note of the same.

provisional Balance provisional Balance as on 31st March, 2006					
Sources of Funds	Schedule		Amount(Rs.)		
Source			as on		Amount(Rs.
!'			31.83.2886		as on
SHAREHOLDER'S FUNDS:					31.83.288
SHAREHOLDER	I		Fares		
SHARCHOLI Share Capital Share Application Money			588888888		50000000
Share npp	7.7		637023000		28682388
RESERVES & SURPLUS :	11		8		
RESERVES & SOM Profit Loss Account: Profit Prime Minister Gram Sadak Yo Grant- Prime Minister Gram Sadak Yo	ogana S II				
Grant- Prime Minister			40800678		7.7
- FINAS					313283883
OANS FUNDS: Secured Loans:					
Secured Loans: HUDCO Loan - State H/W (Phase I	& II) 16648	A STATE OF STREET	791194473		
HUDCO Loan MDRs & OD Rs Phase I 1	17035		624721256		989594473
HUDCO Loan MDRs & OD Rs Phase II HUDCO Loan - State H/W (Phase III HUDCO Loan - State H/W (Phase III	1 101 14077		878999895		706321258
HUDCO Loan - State Him Thase It. (Secured by Haryana State Govt. 6			885874588		973399895
(Secured by har year					745974500
		Total Rs.	4278612994		******
			=========		4434516207
PLICATION OF FUNDS :					
xed Assets:	III	E/DERRIAN-			
oss Block ss: Depreciation	***	5685991958 585258791		5685985958	
t Block		303238/91	5180733167	388948284	5297045754
pital Work In Progress			6583588		
			9363366		6503500
RRENT ASSETS, LOANS & ADVANCES:					
rrent Assets	IV	789934683		686213311	
ans & Advances	A	48633686		43977187	
		0700.00.0			
s: Current Liabilities & Provision	5	838568369		650190418	
2, 10,10,1					
rent Liabilities	- 11	2001251841		1561529512	
				1001317311	
vision for Taxation		8		5143547	

Current Assets			-1162683472		-1016482641
ellareous Expenditure					
este enna exidentito. E	WII .		334859799		147449595
		Total Rs.	4278612994		4434518227
			471001714		4434010101
of Accounts	1				

MARYARM Profit & Loss Recount Provisional Profit & Loss Recount Provisional Profit & Loss Recount	Schedule	THE REAL PROPERTY.	******	· · · · · · · · · · · · · · · · · · ·	
Particular "	VIII		Amount(Rs.)		Asount(Rs.,
	V111		3301764	******	31,83,2885
INCOME		Total	338138466		312662489
EXPENDITURE:		Total Rs.	338138466 ***********************************	Total Rs.	312662489
To Adminstrative Exp. To Financial Exp. To Depreciation To Preliminary Expenses Written off To Preliminary Expenses	1%		1335123 327639794 196318567 241566		16894753 159839548 196318587 241588
		Total Rs.	524935@84	Total Rs.	373294388
rofit & Loss for the year ess : Previous year Expenses ess : Previous year Adjustments et Profit / Loss for the year			-186796538 8 -55166 -186851784		-68631899 8 -786652 -61338552
ss: Provision for Income Tax Income tax for earlier years ansferred to Balance Sheet			0 0 -186851784		5143547 118108 -66680199

BRIDGES DEVELOPMENT CORPORATION LTD.

HARYANH III Schedule III Schedule Assets		GROSS BLO	CK			DEPRECIATI	ÖN			
									NET BL	DCX
Farticulars	Original Cost 1.4.2005	Additions	Sales/ Transfer	Costs as on 31.03.2006	Upto 31.03.2005	for the		Total as on 31.83.2886	As on 31,83,28%6	As on 31.83.288
	18035	8	9	10035	5457	739	0	6196	3039	4571
Telephone	111769	8	5	111769	68298	8316	8	68614	43154	51470
photocopy Machine	6168	0	9	6160	2162	884	0	3846	3114	3996
_{farn} iture	0	6888	8	6000	Ø	8			6888	2
Kobile	2011858918	0	6	2011858918	336267847	143704208	8	479972855	1531886863	1675591871
project of aprovement of aprovement of tate Highways tate Highways I & II) Troject of aprovement o	1629293208	8	2	1629893808	52684448	52684448	8	185288888	1523884128	1576488562
provesting the province of the	864621362	8	2	864621362	2	8	ð	5	864621362	964621362
ect of Improvement	1188284715	8	2	1180284715	2	2	8	,	1180284715	1182284715
ise []] Ourrent Year	5685995958	5005	2	5685991958	388948284	196318567		58525879:	5100733167	5297845754
	========== 2473283881 32	12782877	2 :	5685985958	192621617	196318587		38940204	5297845754	2288662264

ROADS & BRIDGES DEVEL	OPMENT CORPORATI	ION LTD.			
HARYANA STATE ROADS & BRIDGES DEVEL	~~~~~~	**********	Asount(Rs.) 45 on 31.83.2886	**********	Amount(Rs. #5 on 31.83,2885
authorised Capital 1 authorised Capital 1 Segagge equity shares of Rs.18/- ex	ach		588888888		588888888
Issued, Subscribed was of Rs.10/- ea	ch		500000000		589888899
seeggee d dp		Total Rs.	5555555555		500228202
HARYANA STATE ROADS & BRIDGES DEVELOR	MENT CORPORATION	V LTD.			
SCHEDULE II : RESERVES & SURPLUS		M	Amount(Rs.) as on 31.03.2006		Amount(Rs.) as on 31.03.2005
profit & Loss Account			9		2
Relance b/f Add: Profit/Loss during the year			8		9
			0		0
RANT - GOVERNMENT OF HARYANA for Activisiation of Corporation)			18000000		8
RANT-PRIME MINISTER GRAM SADAK YOGANA: pening Balance dd: Received during the year dd: Interest Income during the year dd: Wrongly Credited by Bank dd: Interest Income of the Previous Ye		313203883 211200000 0 238243		276289482 288488882 9753267 263188	
ss: Utilised during the year Prior Period Adjustments	501841456	524642126 581841456	22900670	566625769 253421886	313283883
		Total Rs.	40800670		313203083

CURRENT ASSETS		**************	
SCHEDULE IV : CURRENT ASSETS		Amount(Rs.)	
		as on 31.83.2006	Asount CRs.
CASH & BANK BALANCES:			As on 31.83,2005
CASH & BANK BALL			
- h 10 pp		9944	
with Scheduled Banks in FDRs		121486945	.302
with Schedules PMGSY (TDS 2001-02)		668411858	18591525
PMGSY (100		26836	595591921
	Total Rs.	70007	26836
		789934683	10171711
PRINCES BEHELODNENT CORROBATION			686213311
HARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION L	.TD.		
SCHEDULE V : LOANS & ADVANCES		******************	********
SCHEDULE V		Amount(Rs.)	Aegunt(Rs.)
		as on *	as on
		31.03.2006	31.83.2885
Security Deposit		30375	
Security Deposit (Advances recoverable in cash or in kind (Advances recoverable in cash or in kind			30375
(Advances recoverable 11 Cash of 1 Advances recoverable 03-84 & 04-05) Toll Tax Receivable 05-061		14179495	
- T-U KOLETADO		388915	10276594
_ /TNG /WUZ-US		8766558	
/Thg /W83-07		18833181	8766556
/TDG 7864-00		4415251	10833101
		2015464	4415251
		10598	0
Ponding Resilablian		14655	10598
		1943082	14655
nount Recoverable (yance for Plot (HUDA, Panchkula)		516194	1629877
rtar Singh		1100000	9
ai Vir		1500000	9
al Vari nod Kusar Sachdeva		3000000	6
NO VOLUME			
	Total Rs.	40177.01	********
	rotal No.	48633686	43977107
			PROPERTY

LADT - panchayar LADT - panchayar Maryana Industries Deptt. Maryana Industries Deptt. Maryana Industries Deptt. Maryana Industries Deptt. Maryana Provision for Income Iax provision for Iax provision for Iax provision	31.83.2886 167248888 519678882 1277569863 4263566 5143547 8 9 115 14587788 2522228 43580 38262		Amount(Rs, as on 31.83.2825 28282 291317 8 43582 48274 1661529512 28282 291317 8 1661529512 28282 291317 8 1661529512 28282 291317 8 1661529512 28282 291317 8 1661529512 28282 291317 8 1661529512 28282 291317 8 1661529512
SUMDIVE VII: Communications LAST - Manchayat L	31.83.2886 167248888 519678882 1277569863 4263566 5143547 8 8 115 14587788 252228 43580 30262 2081251841		2828 2828 2828 2828 283 283 283 283 283
SCHEWARD Sundry Creditors Sundry Municipal LADT - panchayat LADT - panch	31.83.2886 167248888 519678882 1277569863 4263566 5143547 8 8 115 14587788 252228 43580 30262 2081251841		2828 2828 2828 2828 283555 4253555 367 115 2667452 2582888 291317 8 43588 48274
Sundry Creditors Sundry Municipal LADT - Panchayat LADT	167248428 167248428 519678282 1277569863 4263566 5143547 2 2 115 14587788 2522228 43580 30262 2081251841		2888 1472969851 4263566 4263566 5369 1155 2667452 2582888 291317 8 43598 48274 1661529512
LADT PANCHAYAR HATYANA SHOTS & R HATYANA INCUSTORS PROVISION FOR INCOME TAX PROVISION FOR INCOME TAX PROVISION FOR INCOME TAX PROVISION FOR INCOME TOS PAYABLE MASTATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. LARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. HATYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. CHEDULE VII: MISCELLANEOUS EXPENDITURE CHEDULE VII: MISCELLANEOU	167248888 519978888 4263566 5143547 8 115 14587788 2522228 43580 30262 2081251841 ====================================		2888 8 1472969861 4263566 8 178751856 369 115 2667452 2588888 291317 8 43588 48274 1661529512
LADT PANCHAYAR SHOULD & R. HARYANA INDUSTRIES DEPTT. HARYANA INDUSTRIES DEPTT. HARYANA INDUSTRIES DEPTT. HARYANA FRE Payble TOS Payble TOS Payble TOS Payable ASIDE Scheme ASIDE Scheme ASIDE Scheme Estainership Charges Payable Expenses Payble Expenses Payble ARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. ARYANA STATE ROAD	\$19878822 1277569863 4263566 \$143547 2 2 115 14587788 2522228 43580 30262 2081251841 ====================================		1472969863 4263566 8 178751856 369 115 2667452 2582888 291317 8 43588 48274 1661529512
LADT Panchayar AND & & R Haryana industries Deptt. Haryana Fee Payble Tos Payble Tos Payble Tos Payble ASJOE Scheme Retainership Charges Payable Retainership Charges Payable Expenses Payble Expenses Payble Expenses Payble Expenses Payble Total Rs Total Rs Total Rs Total Rs Total Rs ARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. HARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. Total Rs Total Rs Total Rs ARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. 1019 102 103 103 103 103 103 103 103 103 103 103	1277569863 4263566 5143547 2 8 115 14589788 2522228 43520 32262 2001251841		1472969863 4263566 8 178751856 369 115 2567452 2582828 291317 8 43588 48274 1661529512
LADIA PAD & A National Deptt. Haryana industries Deptt. Haryana industries Deptt. Haryana industries Deptt. Depti Provision for Income Tax Provisi	4263566 5143547 2 8 115 14589788 2588888 43588 38262 2881251841 ===================================		4263566 8 178751856 369 115 2667452 2582828 291317 8 43588 48274 1661529512
Haryana for Income Tax Provision for Income Tax Provision for Income Tax Provision for Income Tax Professional Fee Payble Professional Fee Payble Professional Fee Payble Professional Fee Payble Retainership Charges Payable Retainership Charges Payable Expenses Payble Expenses Intervelopment Corporation LTD. ARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. ARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. ARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. Intervelopment Payboar	\$143547 2 2 115 14529728 2522222 43522 43522 2001251841 ==================================		178751856 369 115 2667452 2582828 291317 8 43588 48274 1661529512
Harvanion for Income provision for Income provision for Income provision for Income provision of the Provision of the Provisional Fee Payble professional Fee Payble professional Fee Payble ICO Unpaid (FNB) LOC Unpaid (FNB) LOC Unpaid (FNB) LOC Payable asIDE Scheme asIDE Scheme Retainership Charges Payable Expenses Payble Expenses Payble Expenses Payble Total Rs ARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. ARYANA STATE ROADS & BRIDGES	115 14587788 2588888 25888888 38262 38262 2881251841 ===================================		178751856 369 115 2667452 2582828 291317 8 43588 48274 1661529512
Cheque Pending Encashed Total Reports Payble Professional Fee Payble Professional Fee Payble Professional Fee Payble Total (FMB) LOC Unpaid (FMB) LOC Unpaid (FMB) LOC Unpaid (FMB) TOTAL Refundable TOTAL Payable Retainership Charges Payable Expenses Payble Expenses Payble Expenses Payble Expenses Payble CHEDULE VII: MISCELLANEOUS EXPENDITURE CHEDULE VII: MISCELLANEOUS EXPENDITURE climinary Expenses eliminary Expenses eliminary Expenses ening Balance as per last Balance Sheet ening Balance as per last Balance Sheet is Addition during the year if Addition during the year fit & Loss Account per last Balance Sheet ; Loss during the year 14625857 18685178 1958	115 14587788 2500000 2 10000000 43500 30262 2001251841		369 115 2667452 2582828 291317 8 43588 48274 1661529512
TOTAL REPORT FOR PAYOUT Professional Fee Payout Professional (FNB) LOC Unpaid (FNB) LOC Unpaid (FNB) TOTAL (T-1) Security Refundable TOS Payable RETAINERSHIP Charges Payable Retainership Charges Payable Expenses Payble Expenses Payble Expenses Payble Total Re ARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. ARYANA STATE R	14587788 2588888 8 18888288 43588 38262 2881251841		115 2667452 2582888 291317 8 43588 48274 1661529512
Profession (FNB) LOC Ungaid (FNB) Toll (F-4) Security Refundable TOS Payable ASIDE Scheme Retainership Charges Payable Expenses Payble Expenses Payble ARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPORATION LTD. ARYANA	2522222 13222222 43522 32262 2881251841 ====================================		2667452 2582828 291347 8 43588 48274 1661529512
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To the extent as per last Balance Sheet ening Balance as per last Balance Sheet i: Addition during the year is: Written off during the year fit & Loss Account per last Balance Sheet ; Loss during the year		*******	
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of the Loss Account per last Balance Sheet Loss during the year 14625859 -18685170		1432500	
ofit & Loss Account per last Balance Sheet ; Loss during the year		241500	1191000
per last Balance division -18685170		********	
Loss during the year		79658396	1A/DEDEDE
	333118381	00000177	146258595
Total Rs.			*****
Total no.	334059801		147449595
	=======================================		**********

HARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPO	Amount	(Re)	*******
HARYANH SCHEDULE VIII: INCOME	as		Amount(Rs.)
SCHE DOL-	31.03.	2006	85 on 31.83.2885
Rank	161	187697	
Interest Income Bank Interest Receipts	3189	774591	14855287 298588192
		82888	18888
		448888	8
Tender Fee Receipts Tender Fee Receipts Toll Sepurity Forfieted		128888	2
Tender Fee Receipts Tall Bid Fee Receipts Tall Security Forfieted Tall Security Forfieted Tall Security Form Tall Excess Collection from Tall Excess From Tall Contractors		32146 147894	8
Excess toll Contractor		34137 *	0
intt, francounded Off			12
Rounder	Total Rs. 338	138466	312662489
		======	21202407 21202407
HARYANA STATE ROADS & BRIDGES DEVELOPMENT CORPOR	ATION LTD.		
HARYANA STREET SCHEDULE IX : ADMINISTRATIVE EXPENSES	Angun	t(Rs.)	Amount(Rs.)
DOUENULE IX : ADMINISTRATIVE	as	on	as on
Pruez-	31.03	. 2006	31.03.2005
		0	750
Fees & Taxes		54000	
Fees & lang Charges		18734	
		80811	2651
		8	548
Deriod Hubit		8	63
ions & Courier		22953	1841
1-shorp expenses		6115	529
paputer Expenses		0	45
eneral Expenses		47000	1834
tainership Fee ebership & Subscription		375	
ebership & Bubsci ip		1071	
rvice Tax stage & Courier Expenses		3605	
stage & Lourie, Expenses		12114	1
tertainment Expenses		3095	
neral Expenses		324	
spaper & Periodicals		3846	
velling & Conveyance icle Running & Maintenance		510	
Itte Admining & House Con-		3000	
Filing Fee		126	
ning & Sanitation		376839	
ice Tax		102000	
rice Tax Old		820	13
s & Periodicals		52668	63
essional Charges		0	
ce Expenses		3888	
rarium Fee		126314	
ture FDR Sweep-ICICI		403803	62
tisenent		9	1
Fee		P.	1604
ration Awards & Claim		U	
The state of the s			1689
	Total Rs.	1335123	=======
	====	========	

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AGENDA ITEM NO. 24.12

TO CONSIDER AND REVIEW THE FINANCIAL STATUS OF THE CORPORATION

The financial status with respect to loan obtained from HUDCO is placed below for the perusal of the Board.

below to Board is requested to consider and review the financial status of the

corporation.

FINANCIAL STATUS FINANCIAL Strain form HUDCO by Hammer of it is stated that following loan from HUDCO by Hammer of It is state Roads & Bridges Haryana for raising loan from HUDCO by Haryana State Roads & Bridges Development Corporation Ltd. :-

(Rs. in Crores) Project Cost Loan Amount (80% Name of project Counterpart of Project Cost) Funding (State Improvement of State Highways Phas 217.08 Share 20%) 173.66 43.42 II (Scheme No.16648) Improvement of State Highways 158.49 198.10 39.61 Phase III & IV (Scheme No.16977) Improvement of MDRs and ODRs 132.39 105.91 26.48 Phase I (Scheme No.16982) Improvement of MDRs and ODRs 153.40 122.72 30.68 Phase II (Scheme No.17035) 700.97 560.78 140.19

As per requirement under the loan schemes, 20% of the project cost is to be provided by Government of Haryana to the Corporation as Counterpart funding. The position regarding loan amount drawn, counter part funding received and outstanding amount of counterpart funding as on 15.06.2006 in respect of the above loan schemes is (All Figures in Crores)

given below:

Sr.	Name of Project	Loan Amount Drawn	Counterpart Funding	Funding received
1.	Improvement of State Highways Phase I & II (Scheme No. 16648)	173.35	43.20	43.20
2.	Improvement of State Highways Phase	94.90	23.72	23.72
3.	III & IV (Scheme No. 16977) Improvement of MDRs and ODRs Phase	82.87	20.72	20.72
1.	1(Scheme No. 16982) Improvement of MDRs and ODRs Phase	111.50	27.88	27.88
	II (Scheme No. 17035)	462.62	115.52	115.54

Further, the Corporation has utilized an amount of Rs. 185.10 for repayment purposes to HUDCO out of project accounts as on crore for while approving the loan schemes, it was a Crore for While approving the loan schemes, it was approved that any 15.06.200 approved that any shortfall in toll collection would be made up by the Government/FD to shortfall is shortfall in the repayment liabilities. The toll collection by HSRDC is less than meet, the repayment of the following reasons. the anticipated collection due to the following reasons:

Vast network of existing roads which results in diversion of traffic

Non-completion of certain roads where tolling could not be restored (i)

Some roads are not viable where expenditure on establishments is more than collections.

The public uproar/protest due to which toll collection on Bahadurgarh-Jhajjar road was stopped. (iv)

Therefore, to meet the repayment liabilities, Corporation had to repay a part of the liabilities out of project accounts. This amount is required to be reimbursed to Corporation. The details supplied by Corporation are given below:-

		I washe to	Donovinout	-		(Rs. in (Crores)
Name Project	Repayment made to HUDCO		Repayment as provided in project during moratorium period	Repayment from project account		Repayment from toll account/Shandle	
	Principal	Interest	Interest	Principal	Interest	Principal	Intonact
SH Phase I &	99.40	66.73	3.05	58.62	43.66	35.82	Interest 20.77
II (16648) SH Phase III & IV (16977)	18.68	11.56	4.06	17.68	5.78	10.36	11.49
MDR/ODR Phase I	22.44	21.60	4.35	14.29	15.62	6.11	4.57
MDR/ODR Phase I (17035)	25.96	27.22	4.97	18.88	18.91	4.72	6.31
Total	166.48	127.11	16.43	109.47	83.97	57.01	43.14
	293.	.59		19	3.44	10	0.15

The Corporation has so far deposited an amount of Rs. 413.19 Crores with PWD B&R against expenditure of Rs. 537.71 Crore incurred on works under the four schemes being executed as deposit works of corporation. It is further intimated that the balance amount of Rs. corporation not be deposited as the Corporation has utilized the 124.52 Crores can not be deposited as the Corporation has utilized the amount meant for works in repayment to HUDCO. The Corporation amount meant for works in the outstanding amount to PWD B&R, would be in a position to deposit the outstanding amount to PWD B&R, in case, the amount of shortfall in toll collection as stated above is paid to it.

The year wise Toll Collection status is given as under:

(Rs. in Crores)

Year	Amount	
2002-03	3.48	-
2003-04	18.46	
2004-05	29.86	
2005-06	31.90	
2006-07 April – May 2006	5.90	

For swapping of high interest loan from HUDCO, the Corporation has asked the various banks like SBI, PNB,ICICI, HDFC, NABARD etc to study and explore the possibility to swap the high interest loan and submit the proposals which is likely to receive shortly.

The Board is requested to take note of the same.

AGENDA ITEM NO. 24.13

AGENDA ITEM NO. 24.13

TO TAKE NOTE OF THE LETTER RECEIVED FROM NATIONAL HIGHWAY

AUTHORITY OF INDIA.

AUTHORITY of Expect to expansion of the Roand.

The item with respect to expansion of the Board of the Corporation was placed before the Board in its meeting held on 01.06.2005. In response placed before the Corporation had written to National Highway Authority of to that, the Corporation had written to National Highway Authority of to that, and Punjab Engineering College for nominating one of their India (NHAI) and Punjab Engineering College for nominating one of their officers on the Board of the Corporation. NHAI has vide its letter officers on the Board of this Corporation.

The Board is requested to take note of the same.

MINUTES OF 24TH MEETING OF BOARD OF DIRECTORS OF CORPORATION LTD., HELD ON 67.07.2006 UNDER THE CHAIRMANSHIP OF SH. DHARAM VIR. IAS, FINANCIAL COMMISSIONER & PRINCIPAL SECRETARY TO GOVE HARYANA, P.W.D. (B & R) DEPARTMENT.

No greeting of Board of Directors of Haryana State Roads & Bridges Development Commissioner & Principal Security Commis (AP Financial Commissioner & Principal Secretary to Govt. Haryana, P.W.D. (B & R) Department.

Minutes of the 24th meeting have been prepared and the same are placed below for approval and signature please.

Copy of the Agenda is also placed below for reference.

1 06

E.E. HSRDC

VM.D./HSRDC

to slightly amended

(H.S. Chahal) M.D. HSRDC

F.C.P.W./ Chairman

MD/HE/ROC

EE (HIME)

65/HER De

OF 24TH MEETING OF BOARD OF DIRECTORS OF HARYANA

MINUTES OF 24 BRIDGES DEVELOPMENT CORPORATION LINE

MINUTES OF 07.07.2006 AT 11:00 AM IN THE ON 07.00 AM IN THE OTHER OR 07.00 AM IN THE OTHER NINUTES OF 24 BRIDGES DEVELOPMENT CORPORATION LIMITED ON 07.07.2006 AT 11:00 AM IN THE OFFICE OF FINANCIPAL SECRETARY. NINUT ROADS & BRIDGES DEVELOPMENT CORPORATION LIMITED AND 17.07.2006 AT 11:00 AM IN THE OFFICE OF FINANCIAL STATE ON 07.07.2006 AT 11:00 AM IN THE OFFICE OF THE OFFICE OFFI ON 07.07.2000 AT 11:00 AM IN THE OFFICE OF FINANCIAL WELD ON 08.07.07.2000 AT 11:00 AM IN THE OFFICE OF FINANCIAL WELD ON 08.07.07.2000 AT 11:00 AM IN THE OFFICE OF FINANCIAL ON MISSIONER & PRINCIPAL SECRETARY TO GOVT. HARYANA, P.W.D. COMMISSIONER & COMMISSIONE (B&R) DEPARTMENT.

present: -

(Chairman) Sh.Dharam Vir, IAS Financial Commissioner & Principal Secretary to

Govt. Haryana, Public Works (B& R) Department.

(Director) Sh. R. R. Sheoran Engineer-in-Chief,

Haryana PWD B&R Branch, Chandigarh.

(Managing Director) Sh. H. S. Chahal, Chief Engineer, (HHUP) Haryana PWD B&R Branch, Chandigarh 3.

Special Invitee:

Smt. Dheera Khandelwal, IAS Special Secretary, Finance

The meeting was chaired by Sh. Dharam Vir, IAS, Financial Commissioner & Principal Secretary to Govt. Haryana, P.W.D. (B & R) Department.

ITEM NO 24.01

LEAVE OF ABSENCE

Leave of absence was granted to Sh. Bhaskar Chatterjee, IAS, Director, who could not attend the meeting due to his pre-occupation.

ITEM NO. 24.02

TO CONFIRM THE MINUTES OF 23RD MEETING OF THE BOARD OF DIRECTORS.

Minutes of the 23rd meeting of the Board of Directors of the Corporation held on 10.04.2006 as circulated to members of the Board were considered and confirmed. The Board passed the following resolution:

opproved and confirmed. THAT the minutes of the last meeting of the Board of Directors held of the Board of Directors held of the Board be and confirmed.

ITEM NO. 24.03

FOLLOW UP ACTIONS ON THE DECISIONS TAKEN IN THE PREVIOUS FOLLOW OF BOARD OF DIRECTORS HELD ON 10.04.2006 FOLLOW OF BOARD OF DIRECTORS HELD ON 10.04.2006

The Board took note of the actions taken on the decisions of the last Board Meeting held on 10.04.2006.

ITEM NO. 24.04

TO TAKE NOTE OF THE APPROVAL OF TENDERS FOR AUTHORIZING TO TENDERS FOR AUTHORIZING TOLL POINTS IN THE TO TAKE NO. OF TOLL AT VARIOUS TOLL POINTS IN THE STATE OF TOLL AT VARIOUS TOLL POINTS IN THE STATE OF TVANA. HARYANA.

The Board took note of the approval of tenders for authorizing collection of toll at the five toll points in the State of Haryana.

follo	wing IIV	CTall Point	m u n i	
Sr. No.	Toll Point	Name of Toll Point	Toll Point allotted to	% excess or below / Remarks
1.	No. T-3	Farrukhnagar-Jhajjar Road	Sh. Prem Singla /Rs. 3,30,00,000/- (for two years)	3298% below the previous allotted bid and 13.10% above departmental collection
2.	T-28	Bhattu-Ludesar- Jamal Road	Sh. Naresh Kumar /Rs. 45,05,005/- (for two years)	61.44% above the net departmental collection.
3.	T-14	Sonepat-Gohana Road	Sh. Ranbir Singh/Rs. 7,30,00,000/- (for two years)	28.75% above the net departmental collection.
4.	T-6	Bahadurgarh-Loharu- Pilani Road	Sh. Shish Ram /Rs. 17,50,000/- (for one year)	44
5.	T-1	Gurgaon-Sohna Road	M/s Emmarrell Construction (P) Ltd., New Delhi.	
6.	T-15	Bahadurgarh-Jhajjar Road		Due to various reasons, Deputy Commissioner, Jhajjr and SE (Rohtak) has recommended to de notify this toll point and the case has been sent to the Govt.

1-29	Sirsa-Ludesar-Bhadra Road upto State Border	M/s Bharat Enterprises /Rs. 12,19,000/- (for two years)	The Tender Committee observed that there is a scope of getting better financial bid and decided to recall it.
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The Board was informed the circumstances under which the tender at Sr. No. 5 has been about to first responsive bidder M/s EmmAarEl Construction (P) Ltd. at the negotiated to first responsive per 6,34,00,525/- for one year.

be Board desired that the Toll Plazas should be properly designed and constructed upon the importance of the roads and the number of lanes should be properly designed and constructed upon the importance of the roads and the number of lanes should be put up at the appropriate places.

ITEM NO. 24.03

AND APPROVE THE PREPARATION OF PROJECT REPORT TO CONSIDER AND APPROVE IN NCR AND PREPARATION OF PROJECT OF STATE HIGHWAYS/ MDRS IN NCR AND PREPARATION OF PROJECT OF STATE FOR MDR/ODR EXCLUDING NCR.

The Board was informed that the Corporation has received financial bids from the five consultants for the up-gradation of State Highways/Major District Roads in the NCR area and up-gradation of Major District Roads excluding NCR for approval. However, the sold desired that in order to avoid any possible dispute, combined financial bid per km Board desired that in order to avoid any possible dispute, combined financial bid per km gradation two projects be obtained from all the five parties as the length of roads in the for above projects can increase or decrease and ensure that the total amount should not be above projects can increase or decrease and ensure that the total amount should not be above projects can increase or decrease and ensure that the total amount should not be above projects can increase or decrease and ensure that the total amount should not be above projects can increase or decrease and ensure that the total amount should not be above projects can increase or decrease and ensure that the total amount should not be above projects can increase or decrease and ensure that the total amount should not be above projects can increase or decrease and ensure that the total amount should not be above projects can increase or decrease and ensure that the total amount should not be above projects are also and the projects of the

TO CONSIDER AND APPROVE THE CONSTRUCTION OF OFFICE

The Board was informed that the Corporation has made full payment to HUDA with regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 13 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site No. 18 & 14 in Sector-2, Panchkula. The Corporation had regard to allotment of bay site

the post accorded the Administrative Approval submitted by P.W.D (B&R) for Rs. without departmental charges and approved to (B&R) for Rs. without departmental charges and approved the construction of office building a W.D. (B&R) Department and authorized the M. Bench P.W.D (B&R) Department and authorised the Managing Director to do all acts, whings for giving effect to this decision great and things for giving effect to this decision.

TEM NO. 24.07. BRIDGES STATE ROADS AND HARYANA

DEVELOPMENT CORPORATION Me matter with regard to activisation of the Corporation was discussed in detail by the The Chairman informed the Board that the matter is already under consideration Board is arready under consideration with the Government and further action shall be taken as per decision of the Government.

10 REVIEW THE POSITION OF TOLL PLAZAS ON VARIOUS ROADS DEVELOPED UNDER HUDCO LOANS.

The Board was informed that the toll is charged on the various roads only on one fixed point. In order to avoid fixed toll points the transporters have discovered various scape routes/bye pass roads, resulting in huge losses to the Govt./ Corporation. It was proposed to have two toll points one at entry of the road and the other on the exit/end of the road depending upon the suitability of the site.

The Board desired to identify the toll plazas where the escape routes/by-pass roads have been used by the transporters and the same be put up in the next Board meeting.

10 CONSIDER AND APPROVE THE CONSTITUTION OF FIVE NOS. OF SELECTION COMMITTEES FOR THE RECRUITMENT OF FOUR ASSISTANT MANAGERS IN THE PAY SCALE OF JUNIOR ENGINEER.

The Board authorized Managing Director, HSRDC to start the recruitment procedure in anticipation of approval of four No. posts from Bureau of Public Enterprises. However,

declared

selection list may be publicized after approval of the 4 No. of posts from Bureau of Public Enterprises.

ITEM No. 24.10 TO CONSIDER AND APPROVE THE RE-APPOINTMENT OF A FIRM OF TO CONSTRUCT ACCOUNTANTS FOR PREPARATION OF ANNUAL CHARTERED ACCOUNTANTS FOR PREPARATION OF ANNUAL CHARTS OF THE CORPORATION.

The Board approved the appointment of M/s V. Kaushik & Co., Chartered Accountants another period of three months on the existing terms and conditions. The Board further ratified the payment of service tax paid/payable on the bills raised by them for their earlier assignment for the period of three months.

The Board desired that the appointment be made from the panel of Chartered Accountants approved by Comptroller & Auditor General of India and obtain a list of their empanelled Chartered Accountants.

ITEM No. 24.11

TO TAKE NOTE OF THE PROVISIONAL ANNUAL ACCOUNTS FOR THE FINANCIAL YEAR 2005-06.

The Board discussed the provisional annual accounts for the financial year 2005-06 with the Company's Chartered Accountant and took note of that.

ITEM No. 24.12

TO CONSIDER AND REVIEW THE FINANCIAL STATUS OF THE CORPORATION.

The Board took note of the same.

ITEM No. 24.13

TO TAKE NOTE OF THE LETTER RECEIVED NATIONAL HIGHWAY UTHORITY OF INDIA.

The Board desired that the matter should be pursued at personal level with National Highway Authority of India for the appointment of the Director to the Corporation.

(H.S.Chahal) 14(7)

Managing Director

(Dharam Vir)

Chairman